



Healthcare IT

Market Update | Q1 2025

Introduction

From Thomas and Billy



Billy Pritchard

Thomas Dixon

Greetings,

On behalf of the Founders healthcare and tech teams, we present our Q1 2025 *HIT M&A and Valuations* report.

We started this year with what felt like justified optimism about the prospects for HIT dealmaking in the lower middle market. Those feelings have clearly been replaced by uncertainty in the past two weeks, and it's worth noting that we pulled forward the public markets data in this report (we typically cut it off at quarter end) to capture the effects of Liberation Day and its aftermath.

As you can imagine, we've had several conversations with healthcare institutional investors, and the conversations have echoed a longstanding trend. In times of uncertainty, "we'd rather be in healthcare." Technological innovation, an aging, less healthy US population and an inelastic demand curve all seem like more important drivers of the future of this industry than DOGE and tariffs. Time will tell.

To date, we're *still* enjoying strong buyer interest and generating satisfactory client results when we take high quality businesses to market. Don't assume now is not the time to exit – reach out and we can collectively think through how best to navigate this volatile market.

Until Next Quarter,

Billy Pritchard Managing Director

Thomas Dixon Managing Director

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Considered / Included Public Companies





II. M&A Activity | Volume, Exits, Notable Deals

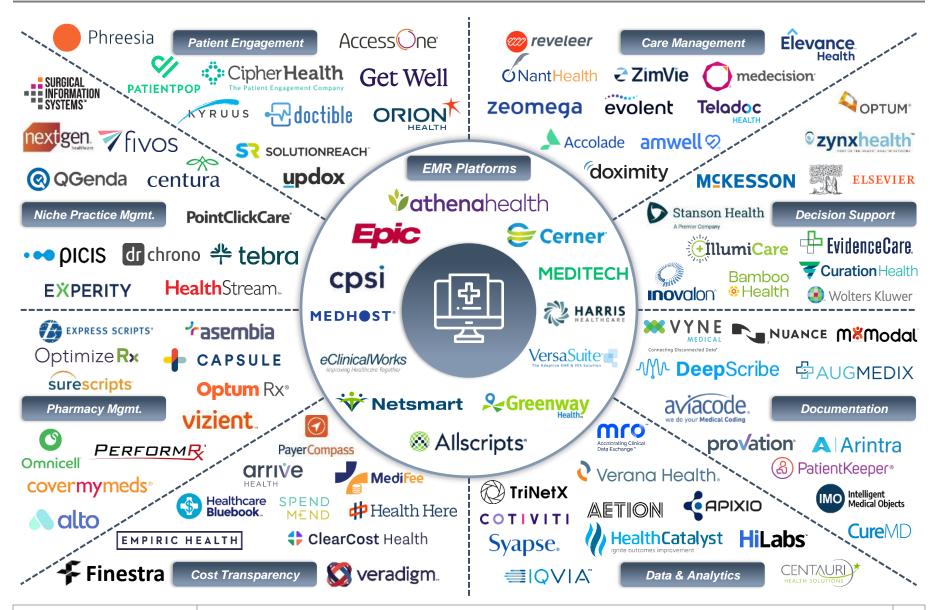
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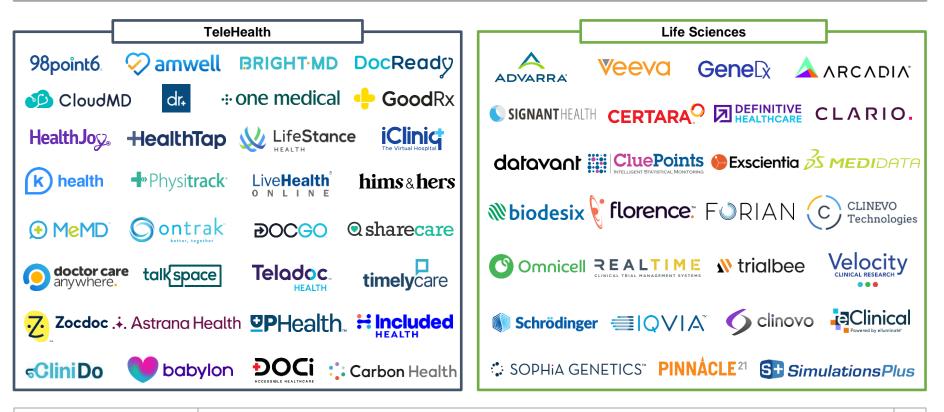
Sector Maps | EMR Adjacent Technology



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Sector Maps | Broader HIT Sectors





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M&A Activity | Volume

Commentary

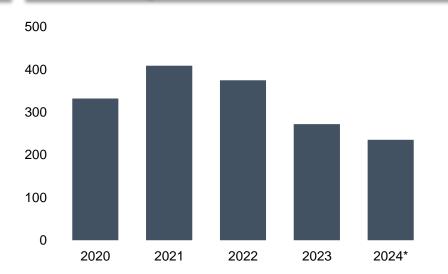
- The health tech VC and PE deal markets diverged in 2024
 - VC market continued its decline from the 2021 peak
 - PE market maintained 2023 levels, with accelerating activity in the back-half of the year
- Barring the current macro environment spiraling into a *force* majeure event, Founders sees a case for continued stability of the HIT PE market, driven by
 - Bullish PE postures for RCM, EHR, practice management and consulting/outsourced services
 - Strengthening end-user markets
 - Stronger growth and margins for HIT vis-à-vis provider services → rotation of PE funds into HIT, away from provider services
- That said, Founders no longer expects near-term, continued acceleration of the HIT PE market, given
 - Macro-uncertainty
 - · Market volatility closing the once cracked IPO window
 - · Pharma services (end market) exposure to tariffs
- And, the morass that is the VC HIT deal market likely remains, given
 - Challenges of selling new products into health systems, health plans and big pharma
 - Misalignment of historical VC acquisition multiples and current market valuations
 - Softening HC VC funding

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Source: Pitchbook and Founders analysis



VC Deal Activity



PE Deal Activity 400 300 200 100 2020 2021 2022 2023 2024

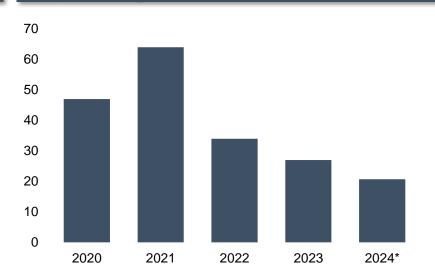


M&A Activity | Exits

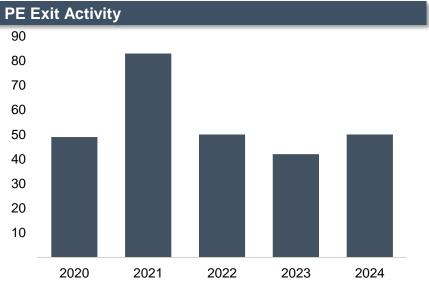
Commentary

- · Like deal volume, PE and VC exit activity is diverging
 - VC market 2024 exits fell short of 2023 levels
 - PE market strong year for exits, including take-privates, up-market trading and IPOs (e.g., Waystar)
- · Founders 2025 outlook for health tech exits
 - Bullish for PE-backed and high quality (profitable, growing), privately held mature assets
 - Neutral to bearish for privately held early-stage, privately held low quality (slow growth and/or pre-earnings) and VC backed assets

VC Exit Activity







*2024 VC Volume Estimated Using Historical Growth Rates from 2021-2024, and 2024 Quarterly Exit Activity

M&A Activity | Notable Recent Transactions



Date	Target	Acquirer	Deal Size	Commentary
08-Apr-2025	💔 transcarent	Accolade	N/A	Transcarent announced the successful completion of its merger with Accolade, the leading health advocacy, expert medical opinion, and virtual primary care company in the market
31-Mar-2025	edifecs	COTIVITI	\$3B	Cotiviti, backed by KKR, has completed its acquisition of Edifecs, a healthcare interoperability and regulatory compliance company, in a \$3 Billion dollar buyout
13-Jan-2025	nexus <mark>ag</mark>	TA ASSOCIATES	\$1.3B	TA Associates completed its take-private acquisition of Nexus AG, a European based software developer and distributor to the healthcare market, for ~\$1.3B
20-Dec-2024	Omega (i) Healthcare	ONTARIO TEACHERS' PENSION PLAN	\$1.8B	Ontario Teachers' Pension Plan announced its investment into Omega Healthcare to buy out existing investor Everstone Capital. Ontario Teachers' is looking to invest \$700-\$800 Million, valuing the company at \$1.8B
20-Nov-2024	<mark>)</mark> Exscientia	🧿 Recursion.	\$688M	Exscientia, a technology-driven drug design and development company, was acquired by US based rival, Recursion, for \$688 Million in November of 2024
30-Oct-2024	AdvancedMD	FP FRANCISCO PARTINERS	\$1.1B	Francisco Partners announced they have signed a definitive agreement to acquire AdvancedMD, a leading cloud-based provider of medical software, from Global Payments, Inc.
24-Oct-2024	🎯 CorroHealth	PATIENT SQUARE CAPITAL	N/A	CorroHealth, a leading provider of RCM solutions to health systems, announced it has signed definitive agreements for a strategic investment from Patient Square Capital



II. M&A Activity | Volume, Exits, Notable Deals

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Buyer Landscape | Notable PE Investors





Buyer Landscape | Notable Strategic Buyers







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Valuation & Operating Metrics | Valuation Drivers



Founders' Valuation Scorecard isolates the most important quantitative and qualitative factors that impact valuation multiples for software businesses in the Healthcare IT sector.

		1.0x 2.0x	3.0x	4.0x	5.0x	Factors Influencing Revenue Multiple	6.0x	7.0x	8.0x	9.0x	10.0x+	
	Financial Preparedness	Consistent reporting; ability to analyze at the customer level; GAAP; proof of cash → quality of earnings + full audit is likely with i							ly with inv	vestors		
	ARR	< 0	\$5 million			Customer profile, vertical/horizontal, ACV, sales of	cycle		>	\$10 millic	n	
Factors	YOY Growth Rate		< 10%			Historical growth trends, growth compared to per	ers			> 50%		
	Rule of 40		< 40%			Year-over-year revenue growth rate (%) + profit marg	gin (%)			> 40%		
	Total Addressable Market	<	\$1 billion			End market dynamics, competition, switching cos	sts		>	\$ 1 billion		
tive	Net Revenue Retention		< 90%			Public benchmarks, upgrades/downgrades, scale f	actor			> 100%		
itita	Gross Revenue Retention	< 80%		Public benchmarks, pricing vs. product, cohort analysis		> 90%						
Quantitative	Gross Margin	< 75%		Fully burdened, end market dependent, scalability		> 85%						
Q	CAC Payback Period	> '	12 months			Impact of dialing spend up/down, channel analys	sis		< '	2 month	6	
	LTV:CAC Ratio		< 3:1			Balancing S&M spend but demonstrating return is	key			> 3:1		
	Avg. Contract Length	< '	12 months			Predictability of revenues and stickiness of custon	ners		> '	12 month	8	
	Management Team	Must understar	nd your ga	ips and h	nave clear o	delineation of responsibilities $ ightarrow$ self-assess strengths	/weaknes	sses to hig	ghlight are	as for inv	restment	
S	Product Adoption/Usage	Track/present	usage sta	s; under	stand use o	cases and patterns across modules/cohorts $ ightarrow$ usage	equates	to stickine	ess in the	minds of	investors	
Factors	Payments Opportunity	Opportunity to	integrate	payments	s into a pro	pprietary, sticky solution $ ightarrow$ significantly increases scal	ability, re	tention, a	nd expans	ion lever	S	
	Competitive Position	Understand the	e landscap	be, why y	ou win/lose	e, differentiation, blue ocean vs. red ocean $ ightarrow$ conside	er roll-up o	opportunit	y to scale			
IP/Technology Debt Contracted development is accepted; understand short cuts taken and potential deficiencies → ass Process Documentation Be able to communicate <u>& show</u> methodologies, onboarding processes (employees and customers)							ssess thir	s third-party dependencies, risks, & "what ifs"				
uali	Process Documentation	Be able to communicate & show methodologies, onboarding processes (employees and customers), retention strategies, etc.										
O Talent Retention Maintain a ranking of all employees and understand where each shines → consider warrants, profits interview.							fits intere	rest, M&A and stay bonuses				
	Point-Solution vs SOR	Systems of record drive stickiness and a moat against competition										

Valuation & Operating Metrics | HIT Sub-Sectors



Founders Healthcare IT ("HIT") Index is comprised of three HIT Sub-Sectors. These sets of public comparable companies are defined according to their end-customers, which tend to drive the revenue model and, therefore, correlate to valuation

Provider Tech

Technology that supports the operations, clinical workflows, and delivery of patient services by healthcare providers, including EHR systems, patient management software, RCM, and other digital solutions that enhance healthcare services

Customer Base:



Health Systems Hospitals Physician Practices





Payor Tech

Technology that supports delivery of services by healthcare payers such as insurance companies, health plans, and employers, including care management software, benefits technology, and other solutions supporting the accuracy of healthcare-related transactions

Customer Base:



Employers

Health Insurance Plans





Technology that aids in the research, development, and delivery of pharmaceutical products and services, including clinical trail management systems, drug discovery platforms, patient recruitment, and other solutions supporting the life sciences industry

Customer Base:



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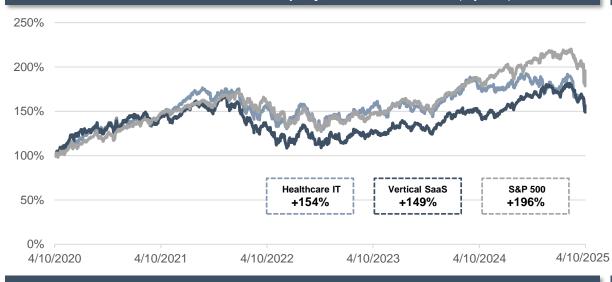
Drug I Discovery Pharma Manufacturers



Valuation & Operating Metrics | HIT vs Broader Market



S&P vs Software: Public Company Stock Performance (5 years)



HIT vs Vertical Software: Public Company Valuation Ratios (5 years) 20.0x 18.0x 5-Year Avg. Vertical SaaS 16.0x 11.4x 14.0x 12.0x 10.0x 8.0x 5-Year Avg. 6.0x Healthcare IT 8.7x 4.0x 2.0x 0.0x 4/10/2020 4/10/2021 4/10/2022 4/10/2023 4/10/2024 4/10/2025 STRICTLY CONFIDENTIAL Source: Pitchbook and Founders analysis

Market Insights

- Recent market volatility driven by frequently evolving tariff policy announcement coming from the White House. On April 9, the Nasdaq Composite surged by 12.2% points, marking its largest one-day percentage gain since 2001
- The S&P ended the calendar year of 2024 with a period of strong growth, ending the year up over 23%. Healthcare IT and Vertical SaaS performance saw large gains over the past calendar year but leveled off by year-end

Market Insights

- Vertical SaaS and Healthcare IT public valuations were stable to begin 2025, but tumbled recently in response to tariff announcements, mirroring the broader market
- While public markets saw turbulence in Q1, largely policy-driven, buyer appetite for high-performing Healthcare IT companies remains strong. Private equity and strategic acquirers are actively—and aggressively—seeking opportunities, fueled by the enduring momentum behind healthcare digitization

Valuation & Operating Metrics | Sub-Sector Valuation Trends ADVISORS

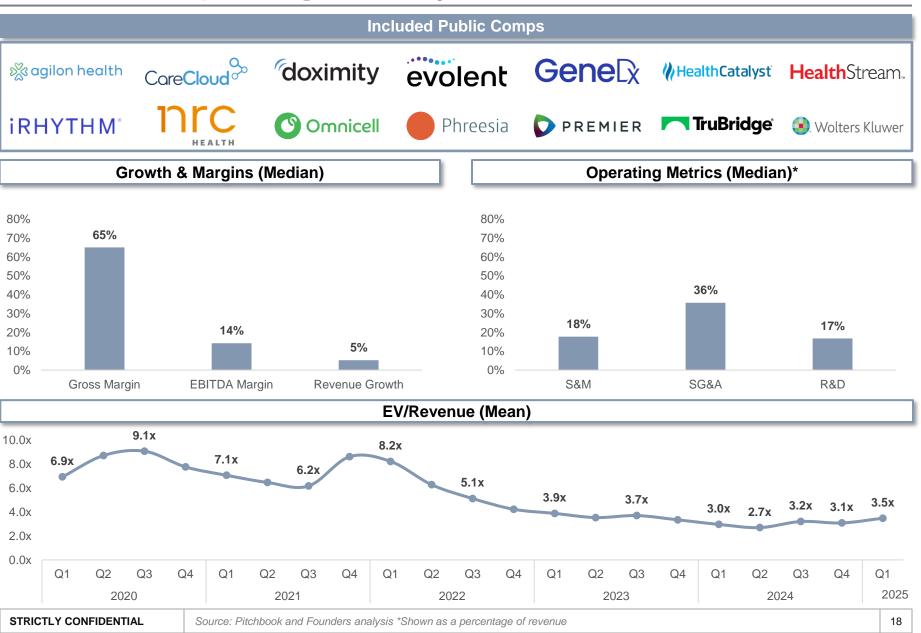
Sub-Sector Valuation Trends | Quarterly Enterprise Value / Revenue Multiples 25.0x 20.0x 15.0x 10.0x 5.0x 0.0x Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Current 2021 2022 2023 2024 2025 Life Sciences Tech (4.3x) - - Founders Vertical SaaS Index (7.5x) – Provider Tech (3.7x) – Payor Tech (2.4x) – –

Market Insights

- Vertical SaaS continues to outperform other Healthcare IT segments on revenue multiples, with companies like Guidewire Software and Tyler Technologies trading at double-digit levels
- Provider Tech remains on a steady upward trajectory, led by Doximity at 17.5x revenue
- Life Sciences Tech, by contrast, extended its decline in Q1, continuing a downward trend

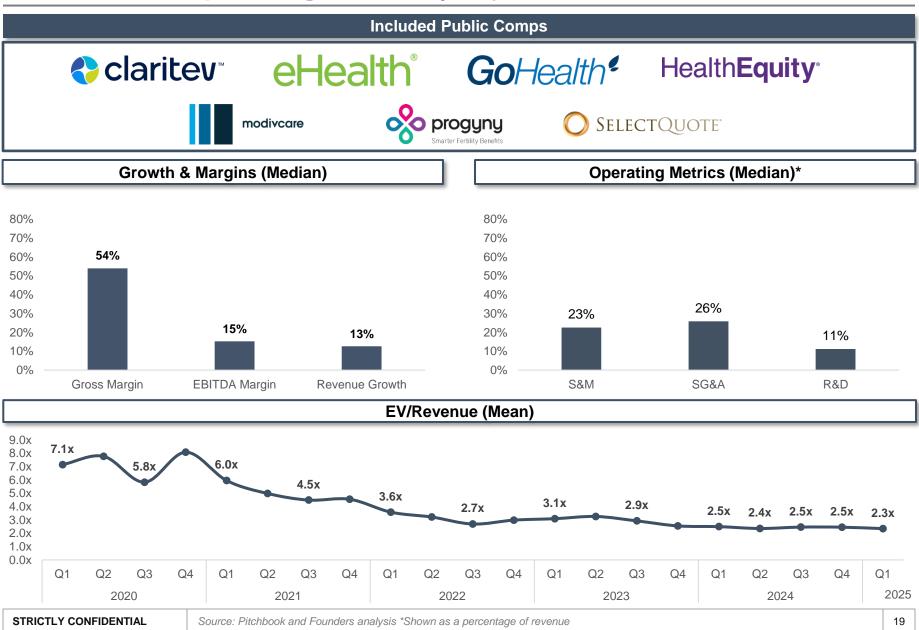
- Payor Tech companies have consistently traded between 2.0x–3.0x revenue over the past seven quarters. HealthEquity (NASDAQ: HQY), the bellwether for the category, trades at ~6.7x, while most peers average below 2.0x
- Take-private transactions remain a prevalent trend amid compressed public market valuations. Notable examples include TA Associates' acquisition of Nexus AG and Altaris' acquisition of Sharecare

Valuation & Operating Metrics | Provider Tech



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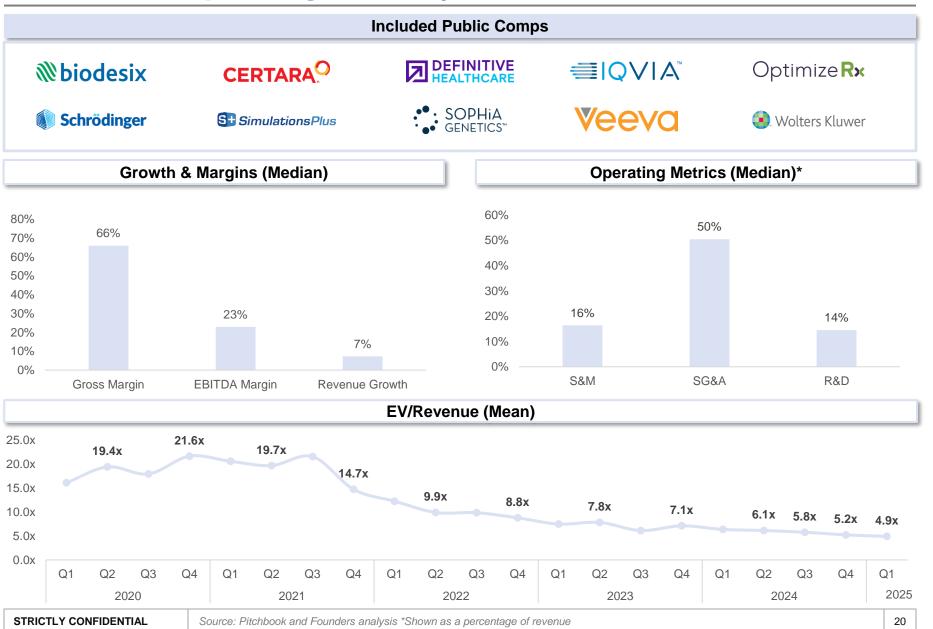
Valuation & Operating Metrics | Payor Tech



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Valuation & Operating Metrics | Life Sciences Tech







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Voices from the Field | Q4 Earnings Call Themes (1/2)



Theme	Drivers	Voices from the Field
bootering and the second secon	 Stabilizing labor markets (all subsectors) Adaptations to 2023/2024 operating environment (all subsectors) Reduced capital costs (all subsectors) ALOS reductions (provider tech) Outpatient volume growth (provider tech) Increased MA funding (payor tech) Waxing biotech funding (life sciences tech) Portfolio rationalization winddown (life sciences tech) 	 "Related to our current growth operating environment, we remain encouraged by the state of the end market. We are pleased to see health system operating margins continue to stabilize and approach pre-pandemic levels Supported by the strengthening of our end market as well as continued momentum from Ignite, we anticipate improvement in our bookings metrics compared to 2024." DAN BURTON, CEO HEALTH CATALYST "This year, CMS is projecting a 4.3% average revenue increase for Medicare Advantage health plans in 2026, inclusive of a 7.7% increase to broker commissions, the highest effective growth rate in nearly a decade. This increase may signal a more consumer-friendly and growth-oriented MA market." VIJAY KOTTE, CEO GOHEALTH "On the TAS side, things have continued to recover as we anticipated. On the R&DS side, we still have some volatility, so we might see another quarter or two of fluctuating demand and elevated cancellations. But we think the bulk of the portfolio reprioritization at large pharma has been completed. In fact, we feel good about the R&DS demand environment because leading indicators continue to be favorable Full year biotech funding was over \$100 billion, which is 44% higher than it has been in 2023."

Voices from the Field | Q4 Earnings Call Themes (1/2)



Theme		Drivers	Voices from the Field
	Healthcare is Defensive in the Face of a Volatile Administration	 Healthcare = industry that regularly deals with major regulatory shifts Secular tailwinds driving the industry (e.g., demographics, technology) Lower demand elasticity vis-à-vis other goods and services Administrative bias towards de- regulation and support for MA 	 "while I ultimately believe the changes in Washington will be a net positive for our space, there is uncertainty associated with how this administration will address the funding of health care, which could have a slight impact on the timing of deals." - CHRIS FOWLER, CEO, TRUEBRIDGE "We're seeing changes in the news daily about FDA or NIH or price negotiations We're going to have to see how things play out, particularly as it relates to the NIH It's super early to predict. Life sciences is generally more resilient to economic cycles or potential changes that you're talking about because it's an adaptable industry. They're accustomed to these kinds of changes." - PAUL SHAWAH, SVP OF COMMERCIAL STRATEGY, VEEVA
	Tech is Only as Good as the Sales and Marketing Engines	 Sticky systems of record → barrier to traction for point solutions Inundated (w/ tech marketing) end-user decision makers End-user hesitancy, in face of rapid innovation (AI) and unsettled market LTV to CAC as the measuring stick → mandate to develop land and expand capabilities 	 "The high-quality marketing, the investment we're making in tech and tools to produce 6% year over year policy growth with 22% fewer agents. Now we're in a position with the capital to responsibly grow and we feel really good about that." TIM DANKER, CEO SELECT QUOTE "I'm proud of the record 92 new customers we signed in 2024 Last year, we created a new team, focused especially on accelerating time to revenue. Those actions paid off As the 92 new customers enter routine usage, another focus will be on expanding within [the accounts] by encouraging them to adopt additional applications over time." JURGI CAMBLONG, CEO SOPHIA GENETICS

Voices from the Field | Founders Forum



From the Founders Forum webinar, "Lessons from Exiting"



DR. JOSH EVERTS FOUNDER, COMMUNITY ORAL FACIAL SURGERY



ALAN RITCHIE FORMER CFO, VINCARI

On the rationale for selling a successful business, early in his career

"The deeper I got into it, the more I understood about how a partnership like this didn't have to be selling out. It could be a true partnership. It could truly be something that created synergies between companies and allowed us to grow in a way that was much more aligned with our culture, . . . as opposed to cashing in all my chips . . . and deciding that I was going to . . . hang it up, which is . . . maybe the misconception about how some of these corporate partnerships look. So, [as] we got further down a few of these conversations, I could . . . envision how this might be an answer to some prayers about creating systems and processes and support networks . . ."

On why an entrepreneur, with multiple exits under his belt, engaged an investment bank

"one, to get the right deal, ... we needed to have some other players at the table, so we had some leverage along the way. The second thing is, we were growing rapidly, but I had kept, intentionally, the administrative, financial and other staff extremely lean. ... I knew [I didn't have] the amount of time to put together [a sale process]. ... And [third], I knew the majority of people were going to be continuing on with an acquirer, and sometimes, during a negotiation, there's some sticky points and friction in the process of getting the right transaction. And so, if you have an investment bank to go in and kind of play the hired gun and push back, it doesn't diminish the relationship with the team moving forward, and you start on really good footing with the acquirer."

Access the full recording HERE

Save the Date – Upcoming Webinars

- April: "Know Before You Sell How Buyers Negotiate"
 - Bass, Berry & Sims Panel
 - April 25, 2025 at 11:30 AM CDT
 - <u>REGISTRATION LINK</u>
- May: "Perspectives from the Pros Seeing Around Corners in Exit Planning"
 - Panel PYA, Burr & Forman and Savant Wealth Mgmt.
 - May 30, 2025 at 11:30 AM CDT
 - <u>REGISTRATION LINK</u>
- June: "Institutional Insights A Healthcare PE Panel"
 - Avesi Partners, Latticework
 Capital and Clearview Capital
 - Jun. 26, 2025 at 11:30 AM CDT
 - <u>REGISTRATION LINK</u>

Voices from the Field | 2025 Technology Summit



Founders is preparing to host its eleventh annual Technology Summit, Silicon Y'all and encourages you to join the waitlist at <u>www.siliconyall.com</u> and save the date: October 6-8, 2025 at the Renaissance Ross Bridge Resort and Spa in Birmingham, AL.

Silicon Y'all is an invitation-only event of technology CEOs and leading private equity companies. Over three days, participants engage in meaningful discussions about growth, value, and current industry trends while enjoying delicious food, scenic views, and true Southern charm and hospitality Birmingham has to offer.



Learn from top entrepreneurs in the tech world who have created substantial wealth for themselves and their shareholders



Network with other executives and entrepreneurs amidst the scenic beauty, rich heritage, and friendly Southern Hospitality that Birmingham has to offer



Enjoy the finest southern cuisine and tradition during the Technology Summit, while you socialize with industry peers



Hear from keynote speakers as they provide first-hand accounts of their experiences, both missteps and successes



Engage with private equity groups and strategic acquirers that are focused on SaaS and Internet businesses













Advanced Workflow Packaging Software Platform

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About Us | Founders Advisors Healthcare Tech Team





Billy Prichard Managing Director

- 8 years' investment banking experience on Founders tech team
- Co-leads Founders crosspractice healthcare tech team
- Buy-side M&A experience in healthcare provider sector
- University of Alabama JD-MBA

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Thomas Dixon Managing Director

- Buy-side M&A experience at 4 PE-backed healthcare platforms
- Co-leads Founders crosspractice healthcare tech team
- Former principal at top-5
 healthcare consulting firm
- University of Minnesota MBA

Deal Execution Team



Chris Weingartner Managing Director

- 11 years' investment banking experience on Founders tech team
- Past healthcare experience at Inspirus and Optum
- Past VC experience
- · Vanderbilt University MBA



Swede Umbach Senior Associate

- 5 years' investment banking experience on Founders tech team
- Big 4 accounting experience
- University of Mississippi Masters of Accountancy & Data Analytics



Wells Watts Analyst

- 1st year investment banking analyst at Founders
- B.S. in Finance from Auburn
 University

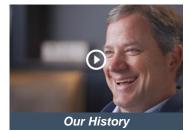
Select Founders Healthcare Tech Transactions



FIRM OVERVIEW

Founders is a mergers, acquisitions, and strategic advisory services firm that has served middle-market companies since 2003. With a nationwide footprint, we pride ourselves in employing a values based and highly personalized relational approach through our five industry-focused advisory teams. Today, Founders employs over 45 professionals and has offices in Birmingham, AL (headquarters) and Dallas, TX, and Nashville, TN.

The Future of Our Firm





OUR WHEELHOUSE

The majority of our clients are founder-owned and operated companies across five industry groups that collaborate together. We listen to our clients and take the time to truly understand each client's unique situation and desired outcomes. Founders has been a trusted advisor to hundreds of middle market business owners, supporting their growth through tailored financing structures and ownership transition transactions



PURPOSE -

Be Servant Leaders who value relationships and results

FIRM VALUES

ORDER

Maintain focus on doing the right things at the right time

SERVICE

Go the extra mile for our clients, co-workers, & community

GROWTH

Reflect, evaluate, and plan for improvement

EXCELLENCE

All we do, we do well

HEALTH

Be and stay healthy, personally, and as a team

COMMUNITY

Be team-focused; we're better together

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*Includes Founders Managing Directors' experience at prior firms

FOUNDERS Advisors

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